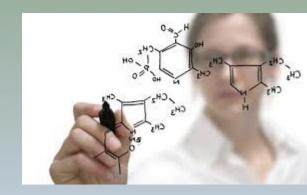


DR. CHARIKLEIA TZANAKOU

University of Warwick

Charikleia.Tzanakou@warwick.ac.uk

The leaky pipeline of women in universities: An institutional case study





THE UNIVERSITY OF

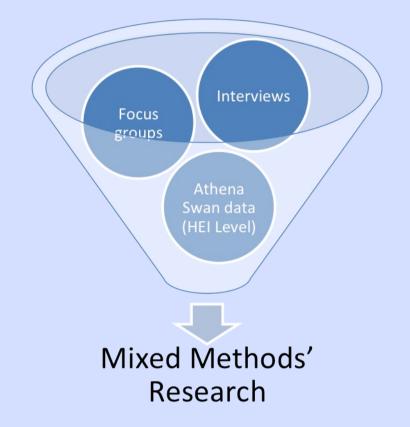
WARWICK

Contextual information

- Comprised of 4 faculties : Arts,
 Social Sciences, Sciences, Medicine
- Awarded the Institutional Silver
 Athena SWAN Award (only 4 UK
 HEIs have this award)
- Non-STEMM departments in the pilot process for Gender Equality Mark (GEM)

How?

Unit of analysis: institution
Appropriate context to investigate in order to identify effective measures that will enhance gender equality (3,4)

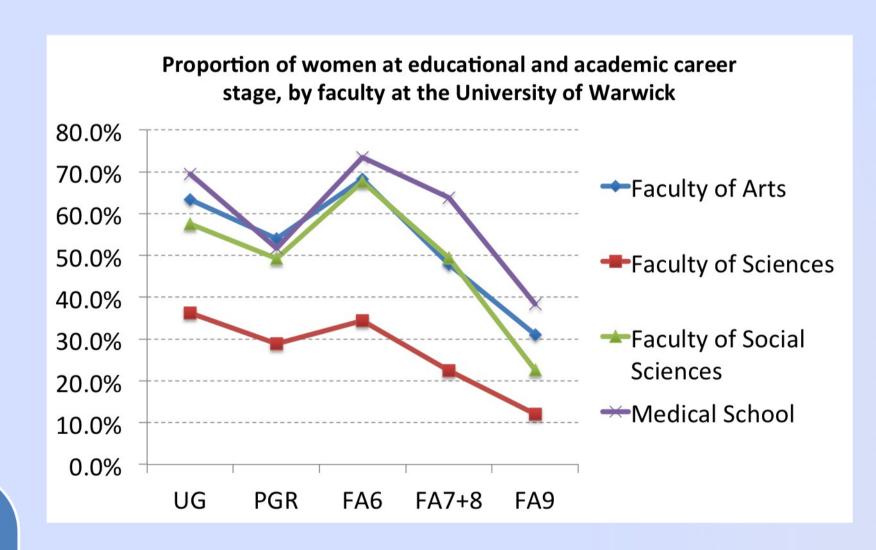


Sensitive data, please contact author

What?

- To what extent institutional data differ by faculty and discipline?
- How is the leaky pipeline between different departments?
- Which interventions and how they can be effective in addressing the underlying challenges of the data and embed cultural change?

Preliminary findings



DO YOU THINK WE NEED WOMEN PARTNERS? CEILING

Why?

Emphasis on enhancing gender equality because

1) it is fair and right and
2) there is a business case:

Need for more skilled workforce
Utilising potential of highly skilled women
Gender equality linked to collective intelligence, innovation and creativity (1,2)

STEMM vs Social Sciences

Sciences	Professor	Social Sciences	UG	Professor
Sensitive data, please contact author				

While STEMM subjects start and end with a lower fraction of women than non STEMM, the steeper slope from FA6 to FA9 (postdoc to professor). Departments such as Law, Business, International Relations and Politics seem to have a more leaky pipeline. Do you identify such trends in your institution?

These trends suggest that gender balance measures and policies should be targeted at all disciplines and tailored to the different disciplinary challenges. Preliminary qualitative evidence shows that institutional conditions such as flat structures, the presence of organisational catalysts and funding availability are necessary requirements for embedding cultural change.

Next steps:

- •Evaluate effectiveness of measures at institutional and disciplinary level
- •Compare data with other institutions (Athena SWAN)
- •Focus groups with academic staff, E&D university representatives and institutional stakeholders

References:

- 1. Innovative Potential: Men and Women in Teams. London Business School. 2007
- 2. Williams Woolley A. et al,.(2010) Evidence for a Collective Intelligence Factor in the Performance of Human Groups. Science, September 30, 2010
- 3.Sturm, S.P., The Architecture of Inclusion: Advancing Workplace Equity in Higher Education. Harvard Journal of Law & Gender, Vol. 29, No. 2, June 2006; Columbia Public Law Research Paper No. 06-11 4.European Commission (2012) Meta-analysis report of gender and science research- A Synthesis Report, Directorate-General for Research and Innovation, Luxembourg: Publications Office of the European Union



